

	Notes		2020			Actual 2020											
			Budget	Actual YTD Total	Actual as a % of Budget	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>MCC Revenues</b>																	
Arena Revenues	(1)		\$ 595,342	\$ 244,822	41 %	\$ 84,582	\$ 80,798	\$ 32,288	\$ (1,929)	\$ 358	\$ -	\$ 48,725	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Purpose Space Revenues	(2)		63,000	24,310	39 %	10,156	8,480	5,510	164	-	-	-	-	-	-	-	-
Gymnasium Revenues	(3)		63,000	19,433	31 %	7,985	7,554	3,075	(21)	-	-	840	-	-	-	-	-
Programming Revenues	(4)		129,800	29,099	22 %	2,178	8,351	1,665	-	-	33	16,872	-	-	-	-	-
Grants	(5)		42,700	21,350	50 %	10,675	-	-	10,675	-	-	-	-	-	-	-	-
Other Rev. - Miscellaneous	(6)		63,550	36,803	58 %	16,003	11,988	6,664	1,656	-	58	434	-	-	-	-	-
Other Revenues - Advertising	(7)		30,000	10,000	33 %	10,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		(a)	987,392	385,817	39 %	141,579	117,171	49,202	10,545	358	91	66,871	-	-	-	-	-
<b>MCC Expenditures</b>																	
Salaries and Benefits	(8)		1,235,300	583,370	47 %	96,243	91,068	96,918	73,517	62,746	61,796	101,082	-	-	-	-	-
Professional Development	(9)		10,900	12,460	114 %	6,201	7,464	-	-	(1,307)	102	-	-	-	-	-	-
Associations and Memberships			7,000	2,088	30 %	1,096	379	-	613	-	-	-	-	-	-	-	-
Travel			4,500	-	- %	-	-	-	-	-	-	-	-	-	-	-	-
Hydro	(10)		400,000	130,398	33 %	28,437	30,005	23,975	17,296	15,338	15,347	-	-	-	-	-	-
Natural Gas			65,000	24,654	38 %	4,992	6,214	6,179	2,966	2,763	1,540	-	-	-	-	-	-
Water	(11)		40,000	16,896	42 %	-	7,158	-	4,577	-	5,161	-	-	-	-	-	-
Telephone			10,760	4,654	43 %	683	684	684	697	682	653	571	-	-	-	-	-
Office Supplies			6,650	1,555	23 %	239	398	124	405	213	176	-	-	-	-	-	-
Materials and Supplies	(12)		55,000	58,796	107 %	10,832	12,251	2,492	3,678	11,117	17,710	716	-	-	-	-	-
Furniture and Equipment	(12)		6,000	209	3 %	209	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies - Janitorial			34,488	12,687	37 %	3,033	1,299	5,468	789	72	488	1,538	-	-	-	-	-
Fuel			4,850	2,029	42 %	441	476	381	24	125	25	557	-	-	-	-	-
Internet			12,000	5,770	48 %	824	825	824	824	824	825	824	-	-	-	-	-
Insurance	(13)		49,631	49,631	100 %	49,631	-	-	-	-	-	-	-	-	-	-	-
Contract Services - Janitorial			13,500	3,227	24 %	921	1,184	794	105	106	13	104	-	-	-	-	-
Contract Services - Other			155,631	60,951	39 %	12,580	17,956	7,737	5,119	1,718	(1,273)	17,114	-	-	-	-	-
Repairs and Maintenance	(14)		11,500	10,102	88 %	6,098	3,811	-	-	-	193	-	-	-	-	-	-
<b>Total Expenditures before Debt and Other Items</b>		(b)	2,122,710	979,477	46 %	222,460	181,172	145,576	110,610	94,397	102,756	122,506	-	-	-	-	-
<b>Net Surplus (Deficit) before Debt and Other Items</b>		(c)= (a) - (b)	(1,135,318)	(593,660)	52 %	(80,881)	(64,001)	(96,374)	(100,065)	(94,039)	(102,665)	(55,635)	-	-	-	-	-
<b>MCC Debt Activity</b>																	
Tax Levy Debenture Interest	(15)		(282,024)	(142,107)	50 %	-	-	-	-	-	(142,107)	-	-	-	-	-	-
Tax Levy Debenture Principal	(15)		(198,227)	(98,293)	50 %	-	-	-	-	-	(98,293)	-	-	-	-	-	-
Development Charge Revenue	(16)		630,188	630,188	100 %	317,023	-	-	-	-	-	313,165	-	-	-	-	-
Development Charge Debenture Interest	(16)		(368,875)	(368,875)	100 %	(187,410)	-	-	-	-	-	(181,465)	-	-	-	-	-
Development Charge Debenture Principal	(16)		(261,313)	(261,313)	100 %	(129,613)	-	-	-	-	-	(131,700)	-	-	-	-	-
<b>Pre-MCC RCW and Facility Net Costs</b>			951,088	554,799	58 %	79,257	79,257	79,257	79,257	79,257	79,257	79,257	-	-	-	-	-
<b>One-Time Transfer from MCC Reserve</b>			100,000	58,333	58 %	8,333	8,334	8,333	8,333	8,334	8,333	8,333	-	-	-	-	-
<b>Net Debt and Other Items</b>		(d)	570,837	372,732	65 %	87,590	87,591	87,590	87,590	87,591	(152,810)	87,590	-	-	-	-	-
<b>NET SURPLUS (DEFICIT)</b>		(e)= (c) + (d)	\$ (564,481)	\$ (220,928)	39 %	\$ 6,709	\$ 23,590	\$ (8,784)	\$ (12,475)	\$ (6,448)	\$ (255,475)	\$ 31,955	\$ -	\$ -	\$ -	\$ -	\$ -

Meridian Community Centre

Appendix 3

Actual Results to Budget at July 31, 2020 (58% of time lapsed)

Explanatory Notes:

The COVID-19 pandemic has resulted in facility closures and some programming cancellations as of June 2020, the timing of this report to Council. The impact on future revenue as a result of COVID-19 is uncertain at this time, and will be dependent on many factors including guidance from senior levels of government and Public Health guidelines.

- (1) Higher ice rental revenue during hockey season; normally expected to be lower in the summer. Monthly trend in this revenue was similar to the prior year but lower in March due to closures from COVID-19. Some fees were refunded in April, and show as negative revenue.
- (2) Multi-purpose space revenue was trending above the prior year, at 38% of budget vs. 30% of budget in March 2019 but there will be no further revenue while facilities are closed.
- (3) The normal expectation for gymnasium revenue would be higher during basketball season and lower in the summer, however it decreased in March due to COVID-19 closure and was nil for April.
- (4) The majority of camp revenue is normally earned in the summer, and is expected to be below budget due to the impact of COVID-19 and the associated capacity limitations.
- (5) New Horizons for Seniors Program Grant monies received for Q1 and Q2, and online seniors programming has continued during the COVID-19 closure.
- (6) Miscellaneous revenue includes cost recoveries, equipment rentals, event revenue, donations, servery sales, and other items that are individually too small to classify separately. Revenue above budget relates primarily to servery sales and has related costs under materials and supplies. Revenue in April relates to recoveries of expenses in Q1 that were invoiced in April.
- (7) Advertising revenue will not be earned during facility closure.
- (8) Reduced wages during facility closure.
- (9) Staff from the Recreation and Public Works departments attended courses in February from the Ontario Recreation Facilities Association. Approximately \$1,800 will be reallocated from the MCC to the Public Works department.
- (10) Hydro savings due to facility closure from the end of March to June, as well as reduced hydro rates due to Covid-19. Some utility bills for July had not been received at time of report printing and will be adjusted on August report.
- (11) Water is billed bi-monthly.
- (12) Increased costs relate primarily to supplies and cost of goods related to servery sales revenue which is also above budget. Most of the costs in May and June relate to the new cold-water management system for ice-making in the arenas.
- (13) Prepaid insurance has been expensed in full for the year.
- (14) Predominantly relates to costs for television screens and automatic door opener for the 55+ Community Room.
- (15) Tax levy debenture payments for the MCC occur in June and December.
- (16) Development charge debenture payments for the MCC occur in January and July.

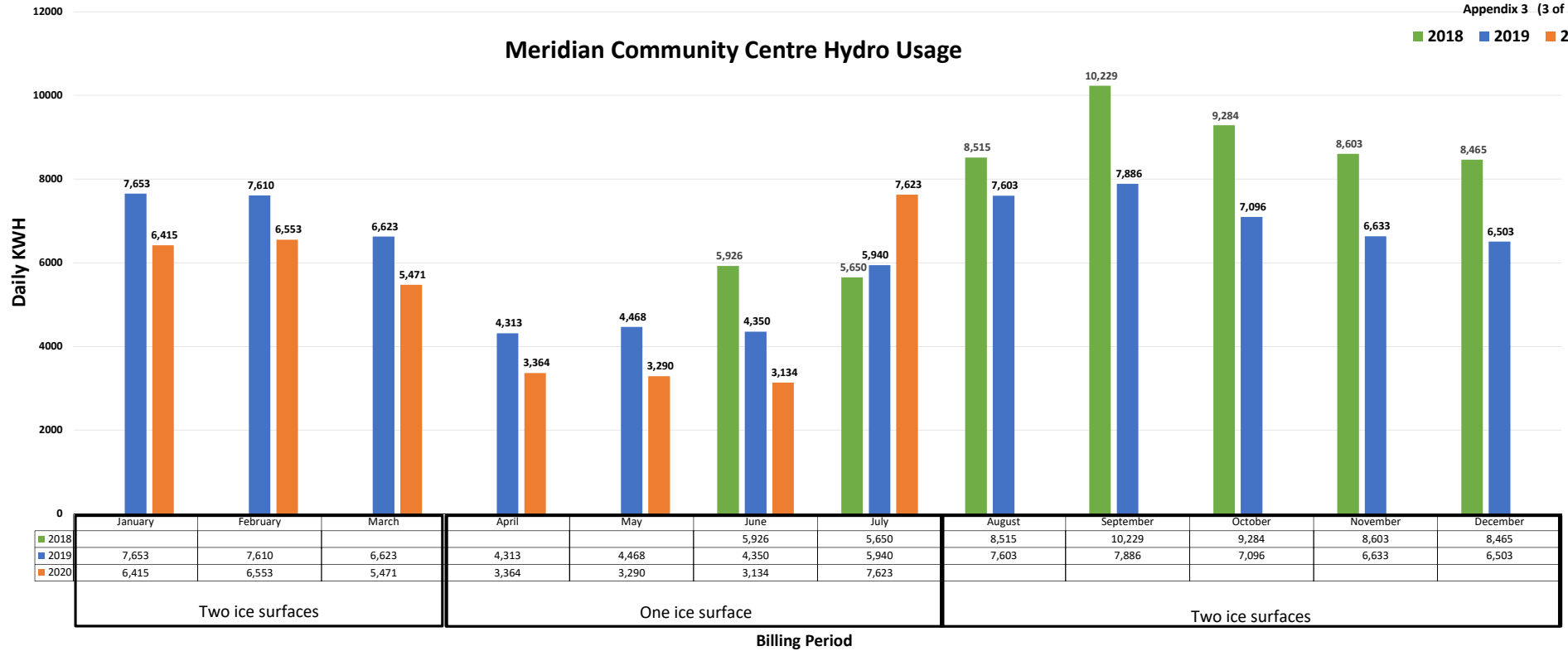
Meridian Community Centre - Revenue by Major Customer & Activity  
Appendix 3  
For the month ended July 31, 2020 (58% of time lapsed)

	Hours	Amount
<b>Arena Revenues</b>		
Pelham Junior Hockey Club	10.0	\$ 1,680
Southern Tier Admirals AAA Hockey	4.5	666
Public Ice	355.5	46,379
<b>Arena Revenues Subtotal</b>	370.0	48,725
<b>Multi-Purpose Space Revenues</b>		
<b>Gymnasium Revenues</b>		
Pelham Panthers Basketball	40.0	840
<b>Camp and Multi-Space Program Revenue</b>		
Camp Revenues	200.0	16,872
<b>Other Revenues</b>		
Miscellaneous	-	434
<b>TOTAL REVENUES</b>	610.0	\$ 66,871

## Meridian Community Centre Hydro Usage

Appendix 3 (3 of 3)

2018 2019 2020



\* Increase in 2020 due to 2 ice pads and a hot summer