	Total costs supported by our approved base budget (1)	Total costs incremental to base budget (2)	Lost Revenue (3)	Confirmed Funding Announcement	Mitigations Incidental (4)	Mitigations Strategic (5)	Net Cost (Savings)	Deficit (Surplus) dollar amount (2,3,4,5)	Deficit/ (Surplus) % of Levy	Anticipated method of funding deficit	
										Stabilization reserve in 2020 Yes or No	Budget in 2021 Yes or No
CAO, Human Resources and Council	\$ 112,137	\$ -	\$ -	\$ -	\$ -	\$ (11,807)	\$ 100,330	\$ (11,807)			
Recreation, Culture and Wellness	24,982	13,157	577,826	-	(212,000)	(193,831)	210,134	185,152			
Clerks, Marketing & Communications	46,914	21,244	13,000	-	-	-	81,158	34,244			
Corporate Services	110,298	40,471	141,313	-	-	(15,106)	276,976	166,678			
Fire & By-law	217,648	-	10,000	-	-	(11,371)	216,277	(1,371)			
Planning & Building	28,504	-	74,438	-	-	-	102,942	74,438			
Public Works	41,841	175,620	58,625	-	(12,243)	-	263,843	222,002			
Transit		-	115,000	-	(115,000)	-	-	-			
Total Levy Supported	582,323	250,492	990,202	-	(339,243)	(232,115)	1,251,659	669,336	4.5%		
Water/Wastewater Rate Supported	-	-	5,000	-		-	5,000	5,000			
Library		5,000	47,000			(61,300)	(14,300)	(9,300)			
Building Department Permit Fees Supported	-	-	112,000	-			112,000	112,000			
Total	\$ 582,323	\$ 255,492	\$ 1,154,202	\$ -	\$ (339,243)	\$ (293,415)	\$ 1,354,359	\$ 777,036	4.5%	No	Yes

¹ Salary and benefit costs for staff fully activated in the EOC, Staff unable to work due to self-isolation, needing to care for family members or being sick directly associated with COVID-19, and redeployments.

² Additional salary, benefits and overtime costs related to managing the emergency, purchases to support emergency (eg. Cleaning supplies/services, PPE, emergency shelter, screening, advertising).

³ Estimated loss of expected revenue sources (e.g. recreational programs, special events, development applications, POA infraction revenue).

⁴ Estimated cost savings related to operations refocused on emergency and compliance with Provincial restriction (eg. reduced travel costs, reduced electricity, cancelled events).

⁵ Estimated cost savings related to mitigation measures adopted by the municipality (e.g. gapping of vacant positions, reduced non-emergency repair work, reduced transit service costs).